



EAST

MODERATED
FINAL EXAMINATION
SCHOOL OF BIBLE AND THEOLOGY
BURUBURU CAMPUS
FIRST SEMESTER, 2025/2026 ACADEMIC YEAR
EXAMINATION FOR PROJECT MANAGEMENT
LEVEL: DEGREE
UCC 212: PROJECT MANAGEMENT (FORM A)

STREAM:

TIME: 2 HOURS

EXAMINATION SESSION: NOV/DEC

YEAR: 2025/26/1

DAY []

DATE: []

INSTRUCTIONS:

1. Attempt ALL the questions in **Section A**
 2. Attempt any **Two** questions in **Section B**
 3. The entire exam is worth forty (40) Marks.
 4. Write **ONLY** on the space provided on the answer sheet or as otherwise instructed.
 5. Where necessary Show your working clearly.
 6. Do **NOT** attempt to access any library, online (audio, video, digital or electronic) or paper-based (written), sources for your answers unless this is clearly advised in the Question.
 7. The camera must be on throughout the exam period.
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SECTION A (20 Marks) – ATTEMPT ALL THE QUESTIONS

Question One

- 1a) Describe a Project Management Framework and discuss its purpose in guiding project execution (4Marks).
- b) Discuss three key components of a Project Management Framework and illustrate how each contributes to successful project delivery (6Marks).

Question Two

- a) Describe project management and discuss its main purpose in organizational activities (5 Marks)
- b) Discuss the scope of project management, highlighting the key activities and processes involved from initiation to completion (5Marks)

SECTION B (20 Marks) – ATTEMPT ANY TWO QUESTIONS, EACH QUESTION IS WORTH 10 MARKS)

Question Two

- a) Describe procurement planning and discuss its significance in project management (4Marks).
- b) Discuss three major steps involved in the procurement planning process, highlighting how each step ensures timely and cost-effective acquisition of project resources (6Marks).

Question Three

Explain the concept of Project Quality Management and discuss the key processes involved in ensuring that project deliverables meet the required standards and stakeholder expectations. (10Marks)

Question Four

- a). Explain the concept of Project Quality Management and its importance in project success. (5 marks)
- b) Discuss the key processes involved in ensuring that project deliverables meet required standards and stakeholder expectations. (5 marks)

Question Five

- a). In the context of project management, explain the process of risk identification and describe two techniques that can be used to identify risks in a project (4Marks).
- b). In project management, risk assessment is a critical step in managing potential uncertainties. Describe risk assessment and discuss its importance in ensuring project success (6Marks)

END



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SECTION A (20 Marks) – ATTEMPT ALL THE QUESTIONS

- 1a). Describe Project Management (2Marks)
- b). Discuss key elements within its scope (8Marks)

2. a). Discuss the importance of defining the scope of a project (4Marks)
- b). Analyze the consequences of poor scope management (6Marks)

SECTION B (20 Marks) – ATTEMPT ANY TWO QUESTIONS, EACH QUESTION IS WORTH 10 MARKS)

Question One

- a) Identify and explain any three leadership styles that would be effective in managing a project to launch a new church branch (5Marks)
- b) Discuss how appropriate leadership styles can influence the success of a project to establish a new church branch (5Marks)

Question Two

- a). Explain key components of project management (6Marks)
- b). Describe three key methods a manager can use to generate and develop viable project ideas (6Marks)

Question Three

- a) Describe team dynamics and discuss its significance in project management (4Marks)

Discuss three factors that influence team dynamics and how they affect team performance (6Marks)

Question Four

- a) Explain how embracing diversity in project teams can enhance collaboration and improve project outcomes (5Marks)
- b) Discuss the role of inclusive practices in fostering innovation and contributing to the overall success of a project (5Marks)

Question Five

- a) Explain the concept of project ideation in project management and its key components (5 Marks)
- b) Discuss how effective project ideation can help identify innovative project opportunities and align them with organizational goals (5Marks)

END